### ICIC Resolution

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<th>Title of the resolution</th>
<th>ICIC Strategic Plan, 2021 – 2024</th>
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<tr>
<td><strong>Author</strong></td>
<td>Daren Fitzhenry – Scottish Information Commissioner, Scotland</td>
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| **Co-sponsors**         | INAI, Mexico  
ICO, UK |
| **Anchor with the Charter** | The six strategic priorities relate to all of the Charter’s Goals. |
| **Body of the Resolution (including rationale)** | This resolution aims to achieve a framework for the ICIC can achieve the Goals as set out in the [ICIC Johannesburg Charter](#).  

The **ICIC 2021 resolves to adopt the ICIC Strategic Priorities for the period 2021-2024.**

| Suggestions for implementation | Within the closed session of ICIC 2021 the incoming Executive Committee Chair will host a discussion for attending members to provide suggestions on how to deliver against the strategic priorities. |
International Conference of Information Commissioners

Strategic Priorities

2021 – 2024
Introduction

The Vision and Mission of the International Conference of Information Commissioners (ICIC) are as set out in the ICIC Johannesburg Charter. The Johannesburg Charter also sets out the ICIC’s Goals (“the Charter Goals”).

The following priorities form a framework to support the ICIC meeting its Charter Goals for 2021 – 2024.

PRIORITY 1: Build the ICIC’s capacity and capability to carry out its mission and vision

Related Charter Goals:

  e. Develop the capacity of the ICIC
  f. Help to develop the capacity of its registered members and increase membership

Success measures may include:

  o Governance structures, policies and procedures have been developed and adopted e.g.:
    • Host application process.
    • Observer status process.
  o Decision-making processes are fully documented and transparent.
  o Development of ICIC Working Groups.
  o Number of capacity building activities carried out e.g. open sessions, workshops and knowledge-sharing activities.

PRIORITY 2: Widen membership

Related Charter Goals:

  f. Help to develop the capacity of its registered members and increase membership

Success measures may include:

  o A membership approval process has been implemented which recognises the value of inclusivity and diversity within the ICIC.
  o Membership applications are received and processed in line with the membership approval process.
  o Advice is provided to unsuccessful applicants.
  o Observer status is permitted for non-members who may wish to apply for membership at a later date.
  o The membership application process has been evaluated and, if necessary, amended.
  o Increasing awareness of ICIC among potential members.
**PRIORITY 3: Investigate options to develop financial sustainability**

**Related Charter Goals:**

- **d.** Undertake and support research on issues integral to access to public information
- **e.** Develop the capacity of the ICIC
- **h.** Act as a collective voice in the international community to raise awareness of issues that impact upon access to public information
- **i.** Promote the development and adoption of international standards in access to public information in all regions across the world, including the establishment of independent oversight bodies

**Success measures** may include:

- A strategy for securing financial sustainability and growth of ICIC has been developed to enable the above Charter Goals.
- Potential partner organisations have been identified.
- Options for external funding and joint ventures with partner organisations have been explored.
- Clarification of key funding requirements.

**PRIORITY 4: Demonstrate global leadership in access to public information rights**

**Related Charter Goals:**

- **h.** Act as a collective voice in the international community to raise awareness of issues that impact upon access to public information

**Success measures** may include:

- Clearly articulated Resolutions are passed which raise awareness of issues that impact upon access to public information and promote progress towards achievement of the Sustainable Development Goals.
- The ICIC publish and make publicly available information on its adopted Resolutions.
- ICIC leads by example in operating as an open and transparent organisation and makes information about its decision-making processes, governance structures, strategies and resolutions etc available from the ICIC website.
PRIORITY 5: Enable communication between members and publication of information about access to public information rights

Related Charter Goals:

a. Protect and promote access to public information

b. Promote and support dialogue and mutual cooperation

c. Encourage the development and sharing of information and best practices, including peer learning

f. Help to develop the capacity of its registered members and increase membership

g. Facilitate reflection and learning from case work on systemic issues

h. Act as a collective voice in the international community to raise awareness of issues that impact upon access to public information

Success measures may include:

- Knowledge-sharing between members is supported and members share their own good practice with one another.

- New developments in access to public information, e.g. case law of international interest, are recorded and made available via the ICIC website.

- Making working group and workshop discussions available to the wider membership.

PRIORITY 6: Undertake a comparative assessment of the needs of different geographic regions in protecting and promoting access to public information

Related Charter Goals:

a. Protect and promote access to public information

d. Undertake and support research on issues integral to access to public information

i. Promote the development and adoption of international standards in access to public information in all regions across the world, including the establishment of independent oversight bodies.

Success measures may include:

- Research has been undertaken into disparities in access to public information and action which could be taken by ICIC to promote access to public information.