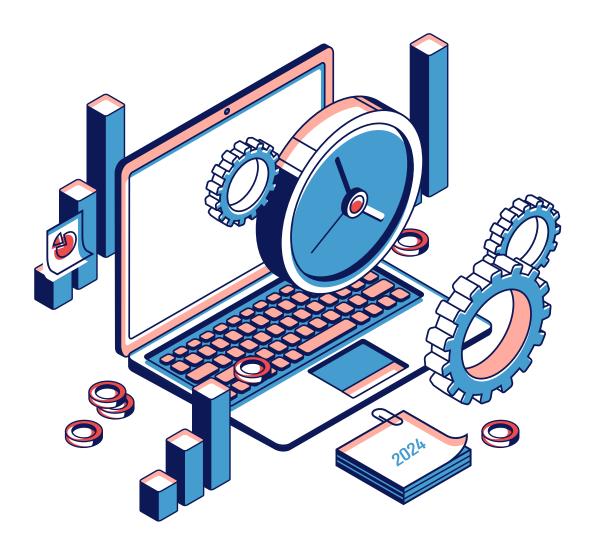
# **IMPROVING PERFORMANCE** THROUGH PROJECT **MANAGEMENT**

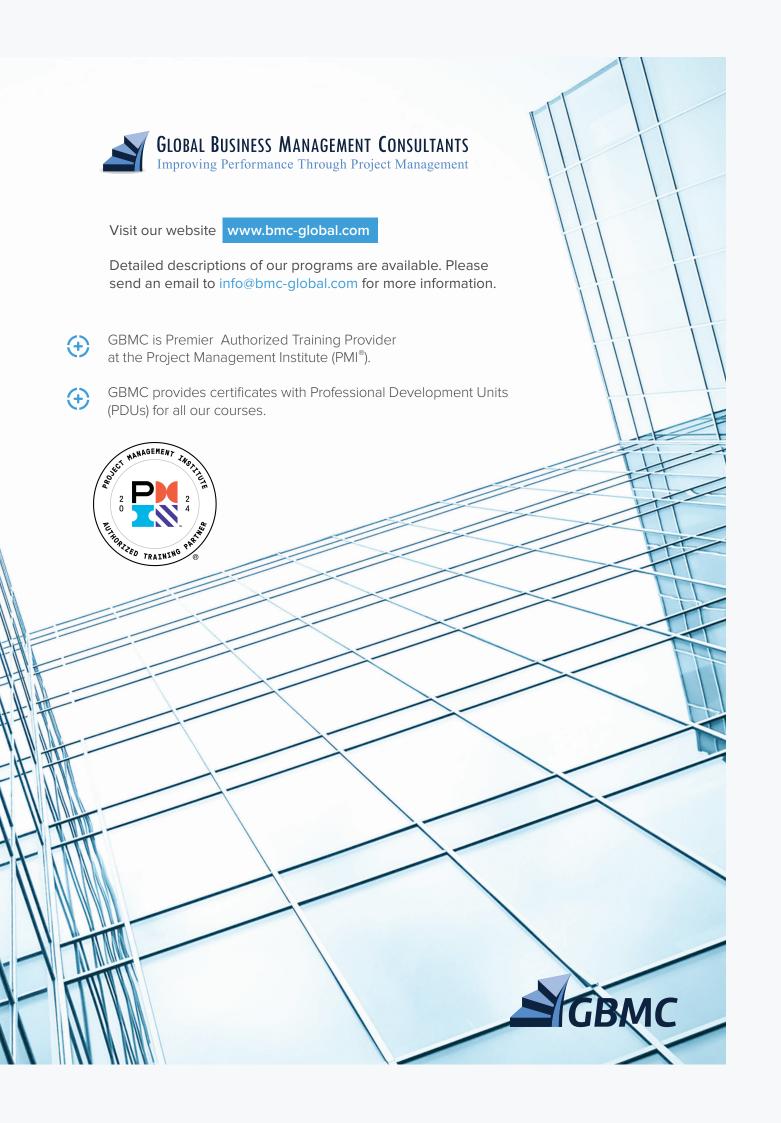
**TRAINING & CONSULTING 2024** 



# GBMC Training and Consulting Services

- **04** GBMC an elite international Project Management services provider
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- 13 Project Management Fundamentals Teams, Leadership & Communications
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**Note:** Various online learning modules are available which can be bundled with the above training programs. Please visit www.bmc-global.com for more information.



# ...an elite international project management services provider

Global Business Management Consultants is an elite, international consulting firm specializing in Project Management training, intervention and consulting. Founded in 1987, GBMC is recognized worldwide for its leading-edge project management knowledge that has helped 100s of Fortune 500 companies excel in project management practice.

GBMC services include the provision of **training** delivery as 'public' offerings with its Educational providers, certification and its client's own in-house solutions; **intervention** in the form of highly customized solutions using its extensive maturity based curriculum of training products; and **strategy execution consulting** that covers the more technical aspects of a client's project, program and portfolio system that need addressing.

GBMC provides project management best practice support and addresses project challenges of private and public organizations around the world in 14 languages. GBMC's consultants will design and structure appropriate consulting, training or organizational intervention to address specific needs at each level of your organization from entry level to executive management.

This can be as basic as introducing project management tools and techniques to new managers or as complex as assisting your company's transition into a true project-based system of operation. Project Management, that is consistent, cross-functional application of project management at all levels of the organization on a global basis, is GBMC's most sought after service.





Since 1987 GBMC has worked with NASA as an integral part of its Project Management programs. GBMC's The Art of Project Management® remains a basis for NASA project management training. NASA managers have publicly stated that GBMC consultants are "the best project management trainers in the US".

In addition, GBMC is "The Official Strategic Project Management Advisor" to Airbus, and the CFO said that "GBMC's workshops have been the most successful thing we have done to develop our senior population".

66

"We found GBMC
Consultants to be head
and shoulders above
all other consultants
we have evaluated in
the US", Director IT/IS –
The State of Oklahoma
DHS.

On concluding a major assignment with a brand name semi-conductor chip manufacturing company the project sponsor is quoted as saying "a significant change for the better in PM has been obtained".

In an independent study commissioned by **Hewlett-Packard** of over 600 consulting firms worldwide, BMC was ranked as the world's top project management solution provider.

"

# LOCATIONS

#### **DIVISION OFFICES**

Brussels, Houston, Istanbul, and Singapore.

#### **REGIONAL OFFICES**

Bristol, Frankfurt, Riyadh, Bangalore, Tokyo, Beijing, Hong Kong, Kuala Lumpur, Seoul, Shanghai, Los Angeles, Atlanta, Phoenix, Washington DC





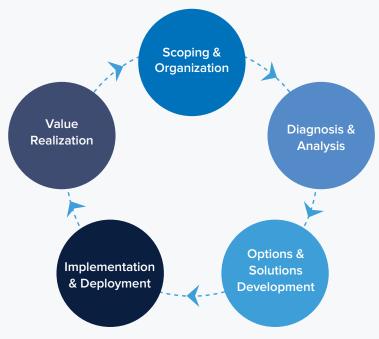
# GBMC Strategy Execution and Consulting Solutions

Top global companies engage GBMC when they need to develop their people, systems and culture to deliver high performance results in line with their strategic objectives. GBMC consultants will analyze the client's needs, develop targeted organizational interventions, and deploy solutions to close the strategy-execution gap, producing measurable bottom line results.

GBMC has provided to a number of different organizations, across a variety of industries, diagnostic services to define the organizations' 'asis' situation, from which issues and improvements can be defined into an overall 'blueprint', or 'road map' that provides direction.

#### **VALUES AND BENEFITS**

Closing the Strategy-Execution gap, increasing competitive advantage, driving Bottom-line results.



# AREAS OF CONSULTING SERVICES

- Building customized PM Career System
- Executive briefings & mentoring, organizational health checks and audits
- Strategic Alignment workshops and Portfolio Management
- Project Management Office (PMO) support, methodology development, reporting
- Project Manager development, coaching & mentoring
- Project Support with expert consultants on and off site
- Project Risk Assessments, Change Management and Communication Management
- Project Rescue & Recovery
- Project Teambuilding
- Productivity improvement through automation and PM software utilization



# MATURITY BASED CURRICULUM

GBMC works with top management at leading organizations in tackling their most difficult and unique organizational development challenges. GBMC's consultants then design and structure appropriate consulting or project management training addressing those specific needs at each level of the organization. This can be as basic as introducing project management tools and techniques to new managers, or as complex as assisting a company's transition into a true project-based company.

This emphasis on Global Project Management, that is, consistent, cross-functional project management application at all levels of the organization on a global basis, is GBMC's specialty.

"in terms of value for money,
GBMC 's Workshops have
been the most successful
thing we have done in Airbus
UK to develop our senior
population'

CFO - Airbus UK





The curriculum can be configured to your needs!

Organization **Support for Project** Management

- > Governance
- > Performance
- > Evaluation
- > Capacity Planning
- > Training and Development
- > Coaching

**Portfolio** Management

- > Strategic Goals
- > Conversion of goals to Projects and **Programs**
- > Selection
- > Prioritization
- > Evaluation
- > Adjustments

**Project** Management Methodologies & Standards

Overview project management methodologies and standards

# Introduction to Project Management

1 Day
8 PDUs

Introduction to Project Management is a condensed version of GBMC's course "The Art of Project Management®". Built on a simple design of Planning, Implementing and Control, the course presents real world examples that emphasize the importance of each element in enabling project teams to function to their maximum capacity.





#### COURSE GOALS

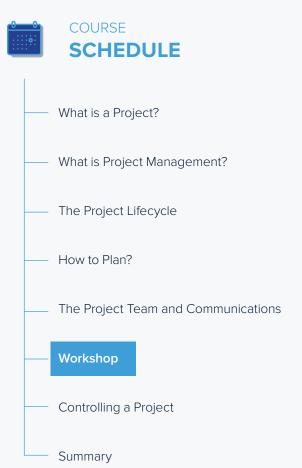
The broad learning goals of Introduction to Project Management program include:

- > Differentiate Projects from Normal Operations
- Apply Key Project Management Concepts like Project Planning, Working as a Collaborative Team and Project Control



#### COURSE PARTICIPANTS

This course is for people who do not have project management experience and wish to learn about key project management concepts.



# The Art of Project **Management**®



This course exists in a generic format or adapted for the following industries: Pharmaceuticals, Telecoms, IT/IS, Construction, Engineering and Oil and Gas.

This basic course covers all subjects of Project Management in three days. The first two days are dedicated to Tools and Techniques and the third day for the People (soft) side of Project Management. Amongst others, participants will learn how to make good project plans, identify and manage project risks, monitor and control the project, be a good team player and lead the project, and communicate effectively across the team and with project stakeholders. The course is interactive with many workshops to apply the concepts covered.





#### **COURSE** GOALS

- Implement Effective Project Planning & Control
- Organize & Support Projects
- Create Interactive Project Teams
- > Establish Effective Communications with Stakeholders
- > Empower Project Team Members



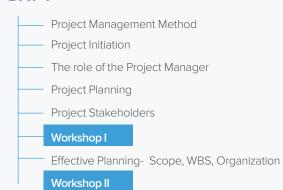
#### **COURSE PARTICIPANTS**

This course is for project managers and project team members who have had no previous training in project management.



#### **COURSE SCHEDULE**

#### DAY 1



#### DAY 2



#### DAY<sub>3</sub>



# Project Management Fundamentals Tools and Techniques



Participants will learn that a project plan consists basically of six things, agreeing on the project objectives from stakeholders' requirements, develop the project scope, the work breakdown structure (WBS), the project organization, the project schedule, the project budget and manage risks. Participants will also learn how to manage and control the project execution, perform effective communications and close the project.





#### COURSE

The broad learning goals of Project Management Fundamentals Tools and Techniques program include:

- > Plan Projects Effectively
- Organize & Support Projects
- > Create Interactive Project Teams
- Manage Project Risks
- Monitor and Control the Project Execution



### COURSE PARTICIPANTS

This course is for new project managers and team members as well as those who have practiced project management for a while. It is intended for people who want a thorough review of project management tools.



### COURSE SCHEDULE

#### DAY 1

Project Management Method

Project Initiation

The role of the Project Manager

- Project Planning

Project Stakeholders

Workshop I - Stakeholders

Effective Planning - the Project Scope

Workshop II - Scope

Effective Planning - WBS and Organization

#### DAY 2

Workshop III - Work Breakdown and Organization

Planning - Schedule and Budget

Workshop IV - Schedule and Budget

Risk Management

Workshop V - Risks

Discussion on Precourse Readings

#### DAY 3

Project Communications - Reporting

Project Control

Workshop VI - Control

Closing the Project

**Lessons Learned** 

**Action Plans** 



# Project Management Fundamentals Teams, Leadership & Communications





This course expands on the Tools and Techniques of project management. It uses the behaviors established in developing the tools with the project team to demonstrate some of the finer points of leadership and how and when to apply them in project situations. Participants will also learn about effective communications like running good project meetings, managing conflict and handling difficult stakeholders.



#### COURSE

The broad learning goals of Project

Management Fundamentals Teams, Leadership

& Communications program include:

- Understand Cultural Differences and their Impact on the Project Team
- Learn about Cognitive Styles and how to Compensate for Different Team Members
- Establish Effective Communications and Manage Conflict
- Learn about the Different Leadership Styles and how to Adapt these According to Goals and Objectives
- Determine your own Primary and Secondary Leadership Styles



#### COURSE PARTICIPANTS

This course is for new project managers and team members as well as those who have practiced project management for a while. It is intended for people who want to understand key soft skills when it comes to managing projects.







# **Senior** Project Management



A senior project manager is typically responsible for an increasing number of cross-functional and complex projects. This course is designed to equip such managers with tools to support their challenging role. Subjects will cover topics like linking the projects to the organizational strategy, how project selection is done, key concepts in portfolio management the role of the organization in supporting projects and the structures needed to address cross functional project teams. The course will also allow senior managers share experiences and Lessons-learned with each other.





#### COURSE

#### The broad learning goals of Senior Project Management program include:

- Gain insights to project management at leading companies
- Learn how to select and link the projects to strategic objectives
- Learn how organizational structures should be to support effectively project teams
- See how advanced concepts of project management can and are being applied in global companies
- Learn how to measure their project management effectiveness for process improvement

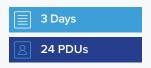


## COURSE PARTICIPANTS

Senior managers who are responsible for projects running in their organization.



# **Advanced** Project Management



This program is for experienced project managers, as well as functional, line and executive managers. it addresses the challenges organizations face in implementing Advanced Project Management Systems.

It integrates strategic objectives in portfolio management, selection and prioritization of projects, and development of the appropriate structure for a PMO to deliver projects effectively.





#### COURSE

The broad learning goals of Advanced Project Management program include::

- See how Advanced Concepts of Project
   Management are Applied to Projects
- Learn how to Measure Project Management
   Effectiveness for Process Improvement
- Defining the Different Types of PMO and their Roles and Responsibilities
- Understand the Differences of Project/ Program/ Portfolio management
- Develop a Personal Action plan for Improving Projects, Programs and Portfolios
- Learn how to Classify, Rank and Prioritize Project/Programs
- Project Personnel Assessment, Selection, Recruitment and Development



### COURSE PARTICIPANTS

This course is targeted at experienced project managers interested in learning advanced concepts through a combination of lectures, current examples and exchange of experiences among participants.

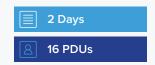








# Advanced Concepts in Project Management



This program is for experienced project managers who already have a good knowledge of project management concepts. The course addresses quickly the principles of project management including the areas of risk, quality and control and then delves into the specific areas of Quantitative Risk Analysis, Earned Value Management. Earned Schedule and best practices in managing Lesson Learned from projects.





### COURSE GOALS

The broad learning goals of Applied Concepts in Project Management program include:

- Learn how to use Quantitative Risk Management in your Projects
- Learn In-Depth Earned Value Management Concepts including Earned Schedule
- Learn how to Apply Quality Management Principles Tools in your Projects
- Learn how to Record and Manage Lessons Learned

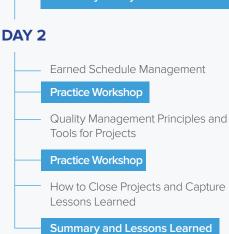


# COURSE PARTICIPANTS

This course is targeted at experienced project managers interested in learning advanced concepts through a combination of lectures, current examples and exchange of experiences among participants.







# **Program Management**



#### (Managing Multiple Related Projects)

This seminar helps program managers define and manage a program's lifecycle and its benefits. It addresses critical issues like initiation (linking programme goals to corporate strategic objectives), integration, resource management and ensuring that the projected benefits are achieved. Learning will be facilitated through brief presentations followed by workshops and discussions.





#### COURSE

The broad learning goals of Program Management program include:

- Define a program and relate it to projects and the portfolio
- > Initiating the program and defining its benefits
- > Identifying the program stakeholders
- Linking the program to the strategic goals of the organization
- The program lifecycle and its management process
- Defining program metrics and key performance indicators
- > Program and Benefits Planning
- Managing the program interfaces and the management of the project interfaces in a program
- Closing the program and monitoring the benefits management process

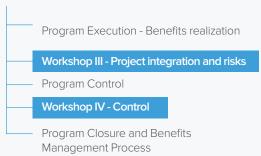


### COURSE PARTICIPANTS

This course is for Program managers interested in Learning how to initiate and execute programs. The course is delivered through a combination of lectures, current examples and exchange of experiences among participants.







# Project Risk Management



Projects are inherently risky ventures. In this course participants will learn how project risks are identified, assessed, mitigated and how contingency plans are prepared. You will also learn about assigning risk management responsibility, tools and techniques for identifying and analyzing risks.





The broad learning goals of Project Risk Management Program include:

- > Identify and analyze your project's risks
- Use the various tools of project risk identification and analysis
- > Respond to risks
- Monitoring and reporting on risks during the projects execution



This course is for project managers, project team members and senior managers who support project teams.



# The Art of **Managing Change**



This course introduces Organizational Change form the perspective and context of Projects and Project Management. It presents an overview of the dynamics and challenges of planning and implementing the organizational changes required to ensure that project deliverables are successfully integrated into the organization.



- > The nature of organizational change
- > Strategies of change and its communication
- > Enablers and obstacles to change
- Group dynamics in changing
- > Sources of resistance to change
- Leading people to change
- > Effective change agents and how best to use them to facilitate your change process
- ▶ Planning and implementing the change management process



#### COURSE **GOALS**

The broad learning goals of The Art of Managing Change program include:

- > Understand the dynamics and challenges of implementing the organizational changes
- > Understand how organizational change can be achieved
- > Understand the change management
- > Be able to identify, plan and implement change management activities



#### COURSE **PARTICIPANTS**

Managers who need to implement a project's results in their organizations and need to institute change in processes and behaviors.



#### DAY 1

Overview of Change Management Effective Change Management Models The Change Case - Introduction **Establishing Urgency** Guiding a Team through Change Workshop Communicating the Change Vision

#### DAY 2

**Empowering Action** Short Terms Wins Workshop Mobilizing for More Change Sticking to the Change Workshop

# **Agile Project Management**

#### 1-2 Days 8 - 16 PDUs

#### Bringing highest value deliverables to clients as soon as possible

Agile project management is an iterative approach to managing the development of a product or service. It focuses on delivering value to the customer through rapid prototyping, continuous delivery, and small, incremental changes. Requirements for a product or a service are defined at a high level and are prioritized at the beginning of the project, but may change as the project progresses. Teams are flexible and responsive to change, and adapt plans as needed. Agile project management emphasizes collaboration, communication, and frequent feedback between the team and the customer. Agile can be applied to any type of project.





#### **COURSE GOALS**

#### The broad learning goals of Agile Project Management program include:

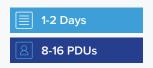
- > Benefits of Agile approach
- > Agile values, principles and practical considerations
- > Fundamentals of Agile delivery and the benefits of a disciplined Agile approach
- > Scrum and its practices
- > Agile roles, teams, and environments
- > Agile Estimating and Planning
- > How to implement Agile approaches in your organization



Project Managers and anyone involved in work managed in an Agile approach.



# The Project Management Office



This program is built upon GBMC's vast experience of more than 30 years of having conducted assignments with organizations such as BAE SYSTEMS, NASA, AIRBUS, GSK, Coca Cola and others. Through Lectures and workshops participants will learn best practices in establishing and running a PMO that best suits their organizations' maturity level with respect to project management practices.





#### COURSE GOALS

The broad learning goals of The Project Management Office program include:

- About different types of PMO
- > Roles and Responsibilities of the PMO
- > Establishing and supporting a PMO
- > How to prioritize projects and programs
- > Resource and capacity planning
- How to provide project and program support
- Project personnel assessment, selection, recruitment and development



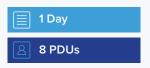
# COURSE PARTICIPANTS

This course is for executives who wish to establish a project management office (PMO). The course is also relevant for all those who are already working in a PMO and wish to learn of new approaches in providing PMO services.



Introduction to PMO Practices
 PMO Types and their Roles and Responsibilities
 Establishing and supporting a PMO
 Workshop on PMO Establishment
 Prioritizing Projects and Programs
 Governance Models
 Reporting
 Workshop

# Stakeholder Engagement



It is a specialty course dealing with how to manage and engage stakeholders in the project.





### COURSE GOALS

The broad learning goals of Stakeholder Engagement program include:

- > Identify the project's stakeholders
- Analyze stakeholders and develop a stakeholder management strategy
- > Identify and prioritize stakeholders' requirements
- > Manage stakeholders' expectations
- Validate that the stakeholders' requirements have been met at the end of the project



# COURSE PARTICIPANTS

Project Managers, Sponsors, Team Leaders and Members who wish to understand how to manage stakeholders and their expectations.



Identifying the Project's Stakeholders

Analyzing Stakeholders and Developing an Engagement Plan

#### Workshop

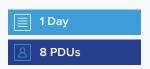
Identifying and Prioritizing Stakeholder's Requirements

#### Workshop

Managing Stakeholders'
Expectations and Validating that
their Requirements Have Been Met

Summary

# Project Initiation and Requirements Development





This is a specialty course dealing with how to define, develop, manage and control requirements across project lifecycle.



#### COURSE GOALS

The broad learning goals of Project Initiation and Requirements Development program include:

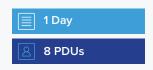
- > How to initiate projects and the business case,
- Requirements definition, the difference from goals and objectives,
- Managing requirements to avoid scope and feature creep,
- > Managing Requirements in agile approaches
- Requirements analysis and negotiation, Management of changes in requirements.



### COURSE PARTICIPANTS

For project managers and project team who need effective, but simple techniques to establish agreeable requirements with project stakeholders.





# **Project Scheduling**

This is a one-day course covering all aspects of a project's schedule.





#### COURSE **GOALS**

The broad learning goals of Project Scheduling program include:

- Understand the project's triple constraints and how they relate to each other
- > Learn about effort estimating techniques and allocating resources
- > Learn how to develop the project's schedule
- > Learn about various techniques to control the schedule



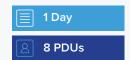
#### COURSE **PARTICIPANTS**

Project Managers and team members who wish to learn about scheduling and schedule control techniques.



Workshop

# **Cost Estimating Tools and Techniques**



This is a one-day course covering all aspects of a project's costs and controlling techniques.





#### COURSE GOALS

#### The broad learning goals of Cost Estimating Tools and Techniques program include:

- Understand the project's triple constraints and how they relate to each other
- > Learn about cost estimation techniques
- > Learn how to develop a project's budget
- Learn about various techniques to control costs



# PARTICIPANTS

Project Managers and team members who wish to Learn about cost estimation and control techniques.



The Triple Constraints of a Project

How to Estimate Costs of Project Tools and Techniques

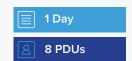
Earned Value Management and other Techniques to Control Project Costs

Workshop

Burndown charts, Performance Baselines and other techniques

**Workshop and Summary** 

# Leading **Virtual Teams**



This seminar covers all aspects of managing and leading virtual teams.





#### **COURSE GOALS**

The broad learning goals of Leading Virtual Teams Seminar include:

- Understand what is different when working with virtual teams
- > Build and maintain trust in virtual teams
- > Lead and facilitate virtual communications
- Manage performance of virtual teams
- > Coach in a virtual environment
- Facilitate virtual meetings



#### COURSE **PARTICIPANTS**

Project Managers and Team Leaders who work with virtual teams.



# **Leveraging Lessons Learned from Projects**





This course covers all aspects of leveraging lessons learned from projects and workshops.





#### **COURSE GOALS**

The broad learning goals of Leveraging Lessons Learned workshop include:

- > The project as a major source of Lessons Learned for an organization
- > How to gather and document Lessons Learned in predictive and agile (retrospectives) project environments
- > Making lessons learned and retrospectives useful for the organization
- > How organizations should support the lesson Learned Process



#### COURSE **PARTICIPANTS**

Project Sponsors, Functional Managers, Project Managers, Team Leaders and Team members who practice predictive and agile ways of working in projects.



Introduction to Lessons Learned and Knowledge Management

Sources of Lessons Learned

Lessons Learned Process

Workshop

Implementing Lessons Learned and Retrospectives

Workshop

# Project Management Institute Certification



## Programs:



Certified Associate in Project Management



Project Management Professional



PMI, PMP, PMI REP logos are registered marks of the Project Management Institute, Inc.

To successfully prepare the participants to pass the certification and exam.



The broad learning topics of the PMP Exam preparation training include:

- 1. Creating a High-Performance Team
- 2. Starting the Project
- 3. Doing the Work
- 4. Keeping the Team on Track
- 5. Keeping the Business in Mind



This course is designed for experienced project managers team leaders and team members who have met PMI qualifications and need to prepare to take the PMP Exam



- The course teaches how the above topics are applied in predictive, agile and hybrid project management approaches.
- Course Delivery live Classroom, virtual or blended: In easy to understand modules, peppered with exam like questions to ensure understanding and practice tests at the end of each module

#### PRINCE2®

# Foundation and Practitioner Certification

'GBMC has partnered with GRT Consulting LLP, an ATO with PeopleCert, to offer PRINCE2 training'

PRINCE2® is a process-based approach for project management, providing an easily tailored and scalable method for various types of projects.







The broad learning goals for the PRINCE2 is to understand the principles that underpin PRINCE2 and how to adapt and tailor PRINCE2 to have practical application to the project:

- > The PRINCE2 TM 7 Principles, 7 Themes, 7 Processes and their interactions
- > How to Apply the PRINCE2 Methodology on a Project
- > Understand the Key Roles in PRINCE2 Project Organization
- > Know how to Justify, Start, Stage, Manage and Close a Project
- > Know which Management Products are related to the 7 Processes
- How to Take the PRINCE2 Exam and Pass

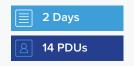


For Project Managers and team members who participate in projects under the PRINCE2® environment.





## PM<sup>2</sup> Essentials



This is a 2-day course which can be extended by one Day to cover Open PM<sup>2</sup> Agile

#### WHAT IS OPEN PM<sup>2</sup>?

Open  $PM^2$  is a Project Management Methodology developed by the European Commission. It is available to the general public in the form of the "Open  $PM^2$  Guide", published in November 2016.





#### COURSE GOALS

- Introduce the concepts of projects, programs, portfolios and PM methodologies.
- Explain the PM<sup>2</sup> Governance model and its roles & responsibilities.
- Explain the PM<sup>2</sup> Project lifecycle -Initiating, Planning, Executing, Monitor & Control, Closing.
- Understand PM<sup>2</sup> management processes, key tools, core techniques.
- Learn how to use key PM<sup>2</sup> templates and Logs.
- Prepare for PM<sup>2</sup> Certification tips and tricks.



Workshop

What is Open PM²
 The PM² Lifecyle
 Open PM² Governance Model
 Workshop
 PM² Process
 Applying Open PM² Processes in projects

Using Open PM<sup>2</sup> Templates



#### Ask for brochures for

#### Online and Onsite Assessment Services, Online Exam preparation and Training Courses

Send an e-mail to: info@bmc-global.com

#### **GBMC** provides a wide range of Assessments services:

#### Inventory of Project Management Skills Assessment

This is a 360° tool that assess the Project Manager's skills with respect to Planning, Organizing and Staffing, Directing and Leading, Controlling, Reporting and Risk management competencies. The database is backed by over 8000 entries from a broad range of industries. The assessment is available in English, French, German, Turkish and Mandarin languages.

#### Senior Management Support to Project Management Assessment

This assessment identifies strong and weak areas of senior management support with respect to project management practices in an organization.

#### Project Management Office Assessment

Check how well is your PMO performing its functions with respect to project management practices in your organization.

#### Project Management Maturity Assessment

Would you like to carry out an in-depth assessment of your organization's maturity? Try GBMC's 5 level assessment to see how close you are to being a Superior Project Based organization.

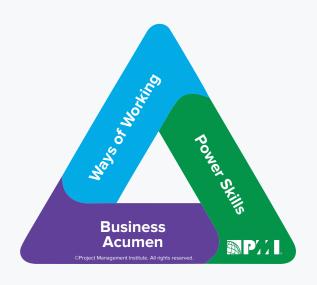
# GBMC provides a wide range of Online Courses and Exam Preparation Tests:

- 1. PMP Exam Preparation
- 2. Agile Examination Tests
- 3. Project Management Tools and Techniques





The courses below are registered at PMI® and offer PDUs that map into PMI's talent Triangle



PAGE	COURSE	PDUs Awarded in Business Acumen	PDUs Awarded in Power Skills	PDUs Awarded in Ways of Working
10	Introduction to Project Management			8
11	The Art of Project Management ®		2	6
12	Project Management Fundamentals - Tools & Techniques	3		21
13	Project Management Fundamentals - Teams, Leadership & Communications		16	
14	Senior Project Management	4	4	8
15	Advanced Project Management (Programs, Portfolios and PMOs)	8	8	8
16	Advanced Concepts in Project Management			16
17	Program Management	16		
18	Project Risk Management			16
19	The Art of Managing Change	8		8
20	Agile Project Management	12	4	8
21	The Project Management Office	12	4	
22	Stakeholder Management	2	2	4
23	Project Initiation and Requirements Development	4		4
24	Project Scheduling			8
25	Cost Estimating Tools and Techniques			8
26	Leading Virtual Teams		8	
27	Leveraging Lessons Learned from Projects - Workshop	3	3	10
28	PMI® Certification Programs – CAPM® and PMP®	4	4	16
29	PRINCE2® Certification	0	4	20
30	PM <sup>2</sup> Essentials	4	2	8



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# IMPROVING PERFORMANCE THROUGH PROJECT MANAGEMENT

TRAINING, INTERVENTION & CONSULTING 2024

