







The new customer makes her first purchase. The business loses money.

PURCHASE #1	\$
Sales Revenue	\$100
Customer Acquisition Cost	(\$75)
Fixed & O/H Expenses	(\$85)
Profit (Loss)	(\$60)

The customer is no longer "new," and makes her second purchase. Costs are lower. The business loses money.

PURCHASE #2	\$
Sales Revenue	\$100
Customer Acquisition Cost	\$0
Fixed & O/H Expenses	(\$75)
Loss Carry-Forward	(\$60)
Profit (Loss)	(\$35)

The customer makes her third purchase. The business still loses money on the customer.

PURCHASE #3	\$
Sales Revenue	\$100
Customer Acquisition Cost	\$0
Fixed & O/H Expenses	(\$75)
Loss Carry-Forward	(\$35)
Profit (Loss)	(\$10)

4

The new customer makes her fourth purchase. The business MAKES money on the customer.

PURCHASE #4	\$
Sales Revenue	\$100
Customer Acquisition Cost	\$0
Fixed & O/H Expenses	(\$75)
Loss Carry-Forward	(\$10)
Profit (Loss)	\$15

THE NEW CUSTOMER DILEMMA

It's great and necessary to attract new customers, but ...

New customers must typically make four (4) purchases from a business before that customer is a "profitable" one.

If a business loses that customer before the fourth purchase, the business would lose money on having *gained* a new customer.